**City Factoids**

**Key Findings**

- No effective system to deter plan violations
- Average budget variance of 57.6%, over the last three years
- Action taken report on state finance commission recommendations made available online. Only 10/23 cities have made it available online
- Civic data not made available in open data format

**City-Systems Score**

<table>
<thead>
<tr>
<th>Component</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>UPD</td>
<td>2.5</td>
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<tr>
<td>UCR</td>
<td>3.5</td>
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<tr>
<td>ELPR</td>
<td>4.8</td>
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<tr>
<td>TAP</td>
<td>4.8</td>
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</tbody>
</table>

**Score:** 3.8/10  
**Rank:** 14/23

**Top Indian City**

Pune | Score: 5.1

**Key Reforms**

1. Implement an effective system to monitor, report and penalise Spatial Development Plan (SDP) violations (UPD)
2. Sharply focus on improving collection efficiencies, explore technology and outsourcing solutions to enable the same (UCR)
3. Create a medium-term workforce plan and an annual workforce plan, aligned to medium-term fiscal plan and annual budgets (UCR)
4. Adopt open data standards, usher in radical transparency in finances and operations, systematically provide actionable data at a neighborhood level (TAP)
5. Overhaul planning acts, mandate creation of three levels of SDPs with defined objectives and metrics and covering the planning Preparation, Implementation & Enforcement (PIE) (UPD)
6. Enact Fiscal Responsibility and Budget Management (FRBM) Act legislation, mandate audit of annual accounts by CAs by 31 July each year (UCR)
7. Overhaul cadre and recruitment rules to bring them up to modern, contemporary standards of HR management (ELPR)
8. Overhaul municipal corporation acts to empower the mayor and ensure critical functions are meaningfully devolved, and mayors and councils have full powers over staffing and finances (ELPR)
9. Notify rules and implement them in spirit (TAP)

**State Governments**

1. Lead the effort on a metropolitan governance paradigm, evolve consensus with state governments (ELPR)

**City Council**

- Overhaul planning acts, mandate creation of three levels of SDPs with defined objectives and metrics and covering the planning Preparation, Implementation & Enforcement (PIE) (UPD)
- Adopt open data standards, usher in radical transparency in finances and operations, systematically provide actionable data at a neighborhood level (TAP)

**Government of India**

- Overhaul planning acts, mandate creation of three levels of SDPs with defined objectives and metrics and covering the planning Preparation, Implementation & Enforcement (PIE) (UPD)
- Enact Fiscal Responsibility and Budget Management (FRBM) Act legislation, mandate audit of annual accounts by CAs by 31 July each year (UCR)
- Overhaul cadre and recruitment rules to bring them up to modern, contemporary standards of HR management (ELPR)
- Overhaul municipal corporation acts to empower the mayor and ensure critical functions are meaningfully devolved, and mayors and councils have full powers over staffing and finances (ELPR)
- Notify rules and implement them in spirit (TAP)
- Lead the effort on a metropolitan governance paradigm, evolve consensus with state governments (ELPR)